The Nanotechnology Institute

Model for Rapid Commercialization of Complex Technology

David Counts, Ph.D.

Director, Life Sciences

Ben Franklin Technology Partners of Southeastern Pennsylvania



The Nanotechnology Institute

- S Collaborative effort to promote discovery & commercialization of nanotechnology applied to solving problems in medicine and life sciences
 - Recognition of technical contributions that cross technical and university boundaries for nanotechnologies
 - Academic research programs need commercial input to promote technologies with product potential of high value



NTI Mission

To focus:

- On transfer of discoveries and intellectual knowledge from universities to industry partners and
- On the rapid application and commercialization to stimulate economic growth.



NTI Goals

- SPosition Southeastern Pennsylvania as a significant region in Nanotechnology (focused on bio)
- SAccelerated commercialization for the movement of technology to products



S Canvas companies to identify

- Commercialization strategy
- Potential roadblocks
- What is needed from academic community

S Engage Universities to form

- Acceptable relationships
- Willingness to participate
- Commitment to NTI policies and guidelines



- S Propose a unique entity to Commonwealth of PA to obtain
 - Initial financial commitment (\$10.8M /3 years)
 - Expectation of return
 - Accelerated commercialization
 - Industry "buy-in" and guidance
 - Workforce development for future returns



S Proposal to Commonwealth consisted of

- Two principal investigators (drive the Research and Development)
 - David Luzzi, Ph.D., University of Pennsylvania
 - Kambiz Pourrizaei, Ph.D., Drexel University
- Ben Franklin Technology Partners (drive commercial and economic development)
- Four research focus areas
 - Drug Delivery
 - Biosensors
 - Tissue Engineering
 - Cellular Probes

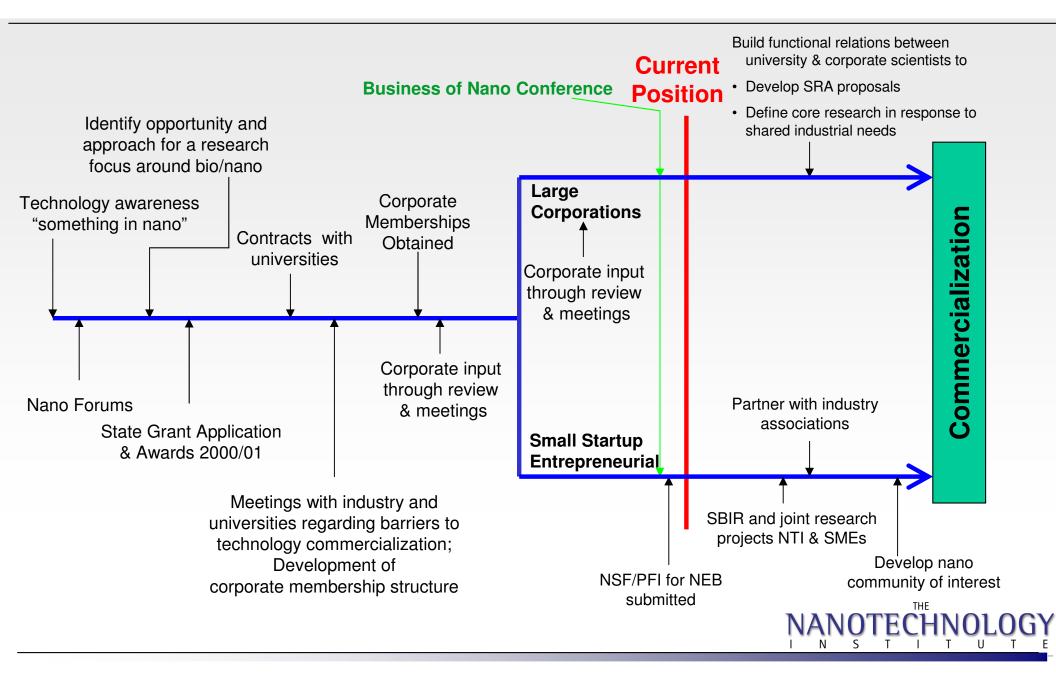


S Commercialization issues:

- S Perform valuation and evaluation of research
- S Control of technology developed by multiple contributors
- **S Eliminate barriers to commercialization**
- S Identify rapid and maximized entry to commercial path



NTI Corporate Development



NTI Structure

- **S** Elements of Governance
 - **S** Management
 - **S Corporate Membership**
 - **§ Intellectual Property Policy**
 - **S Sponsored Research Agreement**
 - **S** Return to NTI for continuance
- S NTI consists of enabling contracts and agreements between:
 - **S** Faculty
 - **S** Corporate Members
 - **S** Universities
 - S BFTD (EDO)



- **S Oversight Committee**
- **S Management Committee**
- **S Advisory Committees**
 - **S Corporate Advisory Committee**
 - **S Academic Advisory Committee**
 - **S Economic Development Corporate Relations and Commercialization Committee**



- **S NTI Oversight Committee**
 - **S** Composed of the founding member organizations (Penn, Drexel and BFTP)
 - S Authority for Decisions and Overall Policy of the NTI
 - **S** Responsible for the NTI operations
 - S Assure compliance with all contractual obligations of the NTI



- **S Management Committee**
 - S Composed of key individuals from each of the three founding organizations (Penn, Drexel and BFTP)
 - S Provide programmatic direction
 - SCorporate relations
 - SEconomic development
 - SWorkforce development
 - §Provides daily management



S Corporate Advisory Committee

- S Provides guidance with respect to Business Development activities
- S Provides input with respect to commercial opportunities
- S Members are representatives from corporations, academic institutions and BFTP

S Academic Advisory Committee

- S Provide guidance with respect to University policy as it pertains to the NTI
- S Participate in the creation of policies and procedures, consistent with the mission of the NTI universities
- S Composed of leadership from each of the participating academic institutions



NTI Structure

S Corporate Membership

- S Guidance with respect to Intellectual Property with Commercial Value
- S "Captured audience" for early licensing of technology
- S Funding as a carrot to guide research



Commercialization

S Commercialization of Intellectual Property

- S Inventors assign % contribution & identify lead organization
- S Commercialization activities assigned to the identified lead organization
- S Oversight Committee can identify suitable third party organization for commercialization obligation if no member fulfills this role



Commercialization

- S "University TT Office" provides Preliminary Disclosure Forms from NTI faculty
 - S Within 30 days, University to assess commercial potential of NTI funded disclosures
 - S University files US Provisional Patent Application
- S NTI provides disclosures to member companies
 - S NTI member companies have a first right to assess commercial potential & negotiate a license (150 days)
 - If no company elects to license a disclosure, University & the NTI either alone or together may elect to protect it
 - S Proceeds from licensing will be determined by an agreed upon schedule



Commercialization

S NTI to provide uniformity with respect to sponsored research agreements

- Member and non-member participation
- S Lead University SRA policy governs
- Management return to NTI based upon schedule
- S Intellectual Property policy of lead university prevails

Except:

Member companies have 150 days to exercise a preferential licensing position on SRA funded projects



Nanotechnology Based Companies

- S PolyMedix developing biomimetics non-peptide drugs for membrane protein and protein:protein targets
- Franklin Fuel Cells, Inc. high technology company commercializing solid oxide fuel cell (SOFC) technology
- S Nanoselect Creation of composite material incorporating nanotubes to provide enhanced physical properties
- Small Scale Manufacturing Fabrication of self assembling multi-component nano-structures



NTI Overview

- S Focus on Nanotechnology within Life Sciences
- S Involve commercial guidance early in process
- S Permit closer university, company, entrepreneurial relations to promote commercialization
- S Commercialize university generated technology to raise support for continuation of program

